

Overseas unit (currently North America Unit)

Classification on ENCORE			Value chain			
GICS Sector	GICS Sub Sector	ENCORE Process	Harvesting	Processing & Manufacturing	Distribution	Sales
Daily necessities	agricultural products	Wild marine fishing	Wild caught fishery			
Consumer Goods and Services	Food packaging and meat	Processed Food and Beverage Manufacturing		Processing factory, packaging containers(mainly land based processing)		
Daily necessities	Food distribution industry operator	distribution			Transport	
Capital goods and services	Marine transportation	maritime shipping			Port operations (cargo handling etc.)	
Daily necessities	Food Retail Industry	Infrastructure ownership				Food processing companies, wholesalers and retailers
Daily necessities	Large supermarket and supermarket	Infrastructure ownership				Super markets

Maruha Nichiro (Overseas Unit) Operation Area

Activities assumed to have a high dependency on and impact from nature (VH of 2 or higher in the ENCORE assessment)

Overseas Unit Process-Specific Dependency Assessment Matrix

Dependency	Procurement	Processing & Manufacturing	Distribution + Sales		
Ecosystem services	Wild marine fishery	Processed Food and Beverage Manufacturing	distribution	maritime shipping	Infrastructure ownership
Animal-derived energy	NA	NA	NA	NA	NA
Bioremediation (decomposition of pollutants, etc)	NA	L	NA	NA	VL
Buffering and attenuation of material flows	M	NA	NA	NA	NA
Disease control	NA	NA	NA	NA	NA
Fibers and other materials	NA	NA	NA	NA	NA
Filtration	NA	NA	NA	NA	NA
Protection from floods and storms	NA	NA	M	H	NA
Genetic resources	M	NA	NA	NA	NA
Atmosphere regulation	NA	NA	H	VH	NA
Groundwater	NA	VH	NA	M	NA
Soil stabilization and erosion prevention	VL	NA	M	NA	L
Maintenance of habitats and growth	VH	NA	NA	NA	NA
Pest control	L	NA	NA	NA	NA
Pollination	NA	NA	NA	NA	NA
Soil quality	VL	NA	NA	N	NA
Surface water	VH	VH	NA	M	NA
Water flow regulation	NA	NA	NA	NA	NA
Mitigation of sensory impacts	NA	L	NA	NA	NA
Air circulation	VL	NA	NA	NA	NA
Water quality	VH	L	NA	M	NA
Dilution by the atmosphere and ecosystem	VL	L	NA	NA	NA

Overseas Unit Process-Specific Impact Assessment Matrix

Impact	Procurement	Processing & Manufacturing	Distribution • Sales		
Impact Driver	Wild marine fishery	Processed Food and Beverage Manufacturing	distribution	maritime shipping	Infrastructure ownership
Disturbance	NA	NA	H	H	NA
Freshwater ecosystem use	NA	NA	NA	NA	NA
Greenhouse gas emissions	NA	H	H	H	NA
Marine ecosystem use	VH	NA	M	H	NA
Air pollution other than GHG	NA	NA	H	NA	M
Other resource use	H	NA	NA	NA	NA
Soil pollution	NA	M	L	H	H
Soil waste	NA	H	NA	NA	M
Terrestrial ecosystem use	NA	NA	NA	NA	NA
Water pollution	M	M	L	H	H
Water use	NA	H	NA	NA	H